

## Appendix 2- Example of an Impact Frame for a collaborative project promoting greater equity in water stewardship in Canada

Dimension	Change Component	Indicators
<b>Who?</b> Who are we trying to reach (e.g. demographics, geographic, specific communities)	<ul style="list-style-type: none"> <li>Elected leaders from Indigenous and municipal communities across Canada</li> </ul>	<ul style="list-style-type: none"> <li># of communities participating in CLI initiatives</li> <li>% of participating communities represented by an elected leader at each CLI meeting (80%)</li> </ul>
<b>What?</b> What will be achieved through the intervention(s)? What are the expected changes on people's lives and / or the environment? (e.g. changes in behavior, access to services, policy change)	<ul style="list-style-type: none"> <li>Collaboration is normalized as a feasible and constructive pathway for Indigenous and municipal leaders to address intractable water challenges facing their communities.</li> </ul>	<ul style="list-style-type: none"> <li># of successful collaborative water governance initiatives established through the CLI process</li> <li># of collaborative agreements created because of the initiatives</li> <li>% of participating leaders who intend to continue collaborating at the end of the formal CLI process</li> </ul>
<b>How much, at what rate? How much change is expected?</b> In what time frame? (increase in restoration, decrease in discrimination)	<ul style="list-style-type: none"> <li>Best practices, financial support, and enabling policy/legislation have all increased sufficiently by 2026 to reduce barriers and increase opportunities for Indigenous and municipal communities to pursue collaborative water governance.</li> </ul>	<ul style="list-style-type: none"> <li># of annual downloads of CLI resources from public platform</li> <li>\$\$ of new funding committed by the federal government to support Indigenous-municipal collaboration on water issues</li> <li># of new policy or legislative provisions that enable collaboration between Indigenous and municipal communities</li> </ul>
<b>What is donor's investment contribution?</b> What is a particular donor's contribution towards generating the change? What is the additionality? What can be done because of the investment? (e.g. scale otherwise not possible, momentum generated, direct and indirect leverage)	<ul style="list-style-type: none"> <li>An initial investment of \$5.2 million over five years that will be leveraged to secure:</li> <li>Matched funds over the life of the project.</li> <li>Long-term funding to support scaling beyond the life of the project.</li> </ul>	<ul style="list-style-type: none"> <li>\$ of matched funds leveraged by 2026</li> <li>\$ of federal funding secured beyond 2026</li> </ul>

**What risks?**

What are the risks to not achieving the anticipated impact? Are there unanticipated outcomes that could arise through the intervention?

- Communities do not have the capacity to participate in the CLI process.
- The CLI model lacks the transferability needed to achieve widespread adoption.
- % of communities wishing to participate in CLI initiatives but unable to commit / proceed
- Lack of buy in and appetite from new jurisdictions and communities interested in and adopting the CLI model
- Site-specific evaluations indicate lack of effectiveness of the model